

UIA 20th Winter Seminar

The Wide Ranging Legal Impact on Businesses in a Rapidly Changing International Landscape

Including M&A, Corporate Law, White Collar Crime, Dispute Resolutions, Human Rights, Rule of Law and Independence of Legal Professions

Seminar organised by the UIA

FROM
FEBRUARY 28
TO MARCH 7,
2026



Baqueira Beret

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Introduction

The **UIA 20th Winter Seminar** is going to be an **exceptional learning and networking experience**. The Winter Seminar brings together lawyers and other professionals practicing in different areas and coming from all over the world. It aims to foster a transnational and interdisciplinary exchange with fruitful discussions on recent legal developments.

Join us for a timely and insightful Winter Seminar exploring "**The Wide-Ranging Legal Impact on Businesses in a Rapidly Changing International Landscape**." From shifting geopolitical dynamics and trade regulations, impacting on commercial deals and transactions, to the evolving landscape of commercial, criminal and human rights litigation, this event offers a comprehensive overview of the key legal developments impacting global business today. The magic of the Winter Seminar is the informal format, with Q&A discussions at the heart of each session. Speakers and delegates from all over the world share their expertise and experience, always making for a lively and entertaining debate often continuing onto the slopes.

Baqueira Beret is a top ski resort located in the Pyrenees of northern Spain. It offers a wide range of slopes for all levels, with over 160 km of ski runs. The resort is known for its excellent snow quality and beautiful alpine landscapes. It features modern infrastructure, including lifts, ski schools, and cozy mountain restaurants. Baqueira Beret is a favorite destination for both families and expert skiers.

Do not miss this opportunity. Mark your diaries now, save the date, and be sure to register!

We look forward to welcoming *you* to Baqueira Beret!



Join the UIA, the world's largest international network of lawyers and benefit from a 50% discount on your membership fee during the seminar!

www.uianet.org

PRELIMINARY PROGRAMME

All the information relative to our seminars is available on our Website www.uanet.org ("Events" section).
The registration programme will be available soon. For more information, please do not hesitate to contact us.

SATURDAY, FEBRUARY 28

7:30 pm Informal Get-Together

SUNDAY, MARCH 1

6:00 pm Opening Reception & Opening Remarks

MONDAY, MARCH 2

am **M&A – Navigating deals in times of uncertainty**

- Negotiating and closing a deal in uncertain times.
- Currency risks in M&A agreements.
- Material adverse events in an ever-changing environment (legal, regulatory and other changes).

pm **M&A – Instruments for allocating risks and bridging differing views**

- Earnout vs. purchase price adjustment.
- The role of (W&I) insurances in view of global risks.
- What to consider in representations & warranties.
- Growing regulatory environment (FDI, tariffs, etc.) and its impact on M&A transactions.

TUESDAY, MARCH 3

am **Corporate Law and Finance – Current trends and challenges for financing transactions or projects**

- Financing of acquisitions and deal safety.
- Vendor loans.
- Equity and equity-linked financings.

pm **Corporate Law and Commercial Contracts and IP Law**

- Dealing with uncertainty and (anticipated) potential material changes in long-term contracts.
- How to deal with increased regulatory requirements in commercial arrangements and the supply chain generally.
- Issues on IP law in the changing business environments.

WEDNESDAY, MARCH 4

am **Cross-Border Enforcement and Multinational Investigations**

- Understanding the complexities of cross-border legal enforcement.
- Cooperation between international regulatory bodies and law enforcement agencies.
- Best practices for companies to manage international investigations.

pm **Political Transitions and the impact on anti-corruption and ESG**

- Emerging trends in corporate crime.
- Analysing how political changes influence anti-corruption and ESG policies and enforcement.
- Implications for corporate criminal liability and compliance obligations.
- Strategies for businesses to navigate shifting political landscapes.

THURSDAY, MARCH 5

am **National and international litigation in the new world order**

- The reliability of international treaties and their role in cross-border disputes.
- The prospects for the U.N. and other international organizations in promoting peaceful dispute resolution.
- Litigating trade disputes in an era of unpredictable and rapidly changing trade policies.
- Increased political control over government agencies and the implications for litigating administrative claims against the government.

pm **New frontiers for international arbitration and enforcement**

- The future for international arbitration as a forum for cross-border dispute resolution.
- Changes in desirable arbitral forums and arbitral seats.
- Trends for enforcement of foreign judgments and arbitral awards.

FRIDAY, MARCH 6

am **Human Rights, Rule of Law and Independence of Legal Professions**

- Attacks on Migrants.
- Abuse of Executive Orders.
- Threats against specific Lawyers and Law Firms.

7:30 pm Closing Dinner

SATURDAY, MARCH 7

Informal interaction on the slopes