



Union Internationale des Avocats
International Association of Lawyers
Unión Internacional de Abogados



India: The New Global Manufacturing Hub

Seminar presented by the UIA and the UIA India Chapter in collaboration with the Delhi International Arbitration Centre, Bar Association of India and the Supreme Court Bar Association

**SATURDAY,
MARCH 29
& SUNDAY,
MARCH 30, 2025**



New Delhi

India

www.uianet.org

[#UIANewDelhi](https://twitter.com/UIANewDelhi)

Introduction

India Ahead: Exploring legal, regulatory and geopolitical updates impacting FDI in the world's fastest growing economy

India is the world's third largest economy on a purchasing power parity basis, and continues to be the fastest growing major economy in the world. With a strong annual growth rate of between 6-7% per annum, India is set to surpass Japan and Germany, becoming the world's third-largest economy by FY 2030-31, according to S&P Global Ratings.

India has become a preferred destination for foreign investment, attracting over \$42 billion in FDI during the first half of the current financial year. This growth is fuelled by factors such as enhanced competitiveness, innovation and key policy reforms. As the Financial Times highlighted, "With a young and dynamic workforce, a growing middle class and its ongoing economic reforms, India is emerging as a top destination for international investors."

The 'Make In India' initiative, a large integrated domestic market, and geopolitical factors affecting global supply chains have driven a shift in manufacturing from other regional powerhouses to India. Countries like the U.S. are increasingly sourcing from India instead of China. The seminar will offer expert guidance on navigating the legal landscape of India's rise as the new global manufacturing hub.

Mark your diaries now and make sure to register! We are looking forward to welcoming you to New Delhi!

All the information relative to our seminars is available on our Website www.uianet.org

UIA – T +33 1 44 88 55 66 – uiacentre@uianet.org
www.uianet.org

Bringing Together the World's Lawyers

UIA is the global and multi-cultural organisation for the legal profession, established in 1927 and now with members in 110 countries.

UIA facilitates professional development and international ex-change of information and ideas, promotes the rule of law, defends the independence and freedom of lawyers worldwide, and emphasizes friendship, collegiality and networking among members.



Join the world's largest international network of lawyers and benefit from a 50% discount on your membership fee during the seminar!



ORGANISING COMMITTEE

Mr. Krishnan VENUGOPAL, *Senior Advocate National Representative for India to the UIA*
Chairperson

Mrs. Neelima TRIPATHI, *Senior Advocate Treasurer, UIA India Chapter*

Ms. Ashu THAKUR, *Advocate & Solicitor UIA Deputy Chief Editor-Juriste International, Ashu Thakur & Associates*

Mr. Avi SINGH, *Senior Advocate Deputy Director General, UIA - Institute for the Rule of Law*

Ms. Mamta TIWARI, *Advocate Secretary General, UIA India Chapter*

Ms. Swati SINHA, *Advocate Secretary, UIA India Chapter*

UIA INDIA CHAPTER COORDINATION COMMITTEE

Mr. A. K. GANGULI, *Senior Advocate and President, UIA India Chapter*
Chairperson

Mr. A.S. CHANDHIOK, *Senior Advocate*

Mr. Lalit BHASIN, *President, Society of Indian Law Firms*

Mr. Prashant KUMAR, *President, Bar Association of India*

All the information relative to our seminars is available on our Website www.uanet.org ("Events" section). The topics, the speakers and the allocation of speakers to the topics are still subject to change. An updated version of the programme is expected to be available in the coming weeks.

Saturday, March 29

08:30 – 09:00 REGISTRATION OF PARTICIPANTS

Auditorium, Delhi International Arbitration Centre
S-Block, Dr. Zakir Hussain Marg, High Court of Delhi,
New Delhi - 110003

09:00 – 10:00 WELCOME & OPENING OF THE SEMINAR

Carlo MASTELLONE, *UIA President, Studio Legale Mastellone, Florence, Italy*
A.K. GANGULI, *Senior Advocate and President of the UIA India Chapter, New Delhi, India*
Guest of Honour, Hon'ble Mr. Justice Devendra Kumar UPADHYAYA, *Chief Justice of the High Court of Delhi*
Guest of Honour, Hon'ble Mr. Justice Vibhu BAKHRU, *Judge, High Court of Delhi*
Guest of Honour, Mr. Tushar MEHTA, *Solicitor General of India*

10:15 – 11:15 PLENARY SESSION

Chair:

Keynote speech: Mr. Piyush GOYAL, *Hon'ble Minister for Commerce and Industry, Government of India*

11:20 – 12:20 FOREIGN DIRECT INVESTMENTS: STRATEGIC LEGAL CONSIDERATIONS FOR INVESTORS IN INDIA'S EXPANDING MANUFACTURING SECTOR: INTERNATIONAL TRADE AGREEMENTS AND BITS WITH INDIA

As the world's fastest-growing major economy and most populous nation, India offers immense opportunities for foreign direct investment. Initiatives like 'Make in India' and the Production-Linked Incentive Schemes targeting strategic industries have made the manufacturing sector dynamic but navigating its evolving legal framework remains critical for investors.

India's approach to bilateral investment treaties (BITs) and international trade agreements (ITAs) has evolved significantly. The introduction of a Model BIT, which emphasizes regulatory rights, investor protection, and domestic remedies, marks a departure from earlier treaties aligned with European and US standards. With 77 older BITs terminated, four new ones signed, and negotiations underway with 37 countries, India is shaping a legal framework that balances investor confidence with national policy space.

While BITs offer crucial protection, concerns about reduced policy flexibility and adverse awards remain. Furthermore, safeguarding India's growing overseas

investments against regulatory risks highlights the dual importance of a robust BIT framework.

Revisions to the Model BIT — addressing fair treatment, investor-state dispute resolution, and mandatory domestic remedies — underscore the need for a globally aligned standard developed through stakeholder collaboration.

Chair: Judge, Supreme Court of India

Co-Moderator to be confirmed.

Speakers:

Rebecca JAMES, *Partner, Linklaters, Singapore.*
Mahesh AGARWAL, *Managing Partner, Agarwal Law Associates, New Delhi, India*
Raja BOSE, *K&L Gates Straits LLC, Singapore*

12:20 – 12:30 COFFEE BREAK

12:30 – 13:30 NAVIGATING THE INDIAN M&A LANDSCAPE. LEGAL CONSIDERATIONS FOR ACQUISITIONS IN INDIA'S MANUFACTURING SECTOR.

India's emergence as a global manufacturing hub has driven foreign companies to enter the market via acquisitions, which often present M&A legal challenges. Key considerations include sectoral regulations, federal-local compliance, export restrictions, reputational risks, and due diligence on acquisition terms like joint ownership limits, warranties, liabilities, and non-compete enforcement.

Opportunities in bankrupt companies and incentives like Production-Linked Schemes require careful legal navigation. Investors must also address post-closing obligations and regulatory approvals through mechanisms like the Industrial Corridor Development Program and Special Economic Zones.

This session will explore these complexities from both local and global perspectives.

Chair: Judge, Supreme Court of India

Co-Moderator to be confirmed.

Speakers:

Natashaa SHROFF, *Partner, Shardul Amarchand Mangaldas & Co. New Delhi, India*

13:30 – 14:30 LUNCH

14:30 – 16:00 THE ROLE OF FINANCE, THE FIGHT AGAINST FINANCIAL CRIME AND PPPS FOR THE INDIA'S GROWTH

India's liberalized foreign exchange regulations have accelerated venture capital and private equity inflows, while public-private partnerships (PPPs) are driving private investment and also, addressing financial crime. In June 2024, the FATF Plenary acknowledged India's advancements in AML/CFT/CPF compliance, highlighting enhanced risk management, international cooperation, and asset-deprivation measures.

Digital finance remains pivotal to India's universal financial inclusion efforts, expanding access to essential financial services. At the same time, addressing climate challenges through sustainable finance and ESG integration is key to strengthening the financial sector and supporting long-term growth.

This session will analyze these developments and compare India's strategies with global benchmarks.

Chair: Judge, *Supreme Court of India*

Co-Moderator & speaker:

Barbara BANDIERA, *President of the UIA Banking and Financial Services Law Commission, Milan, Italy*

Speakers:

Olivier NICOD, *UIA Financial Director, Walder Wyss, Lausanne, Switzerland*

Silvestre TANDEAU DE MARSAC, *UIA Vice President, FTMS Avocats, Paris, France*

Shubhangi GARG, *Partner, Shardul Amarchand Mangaldas & Co. New Delhi, India*

16:00 – 16:30 COFFEE BREAK

16:30 – 18:00 THE GLOBAL MARKETPLACE FOR INDIA'S MANUFACTURED GOODS: TAXATION IMMIGRATION CHALLENGES AND OPPORTUNITIES

India's strong economic relationships with both the Global North and Global South enable its manufacturers to leverage a robust network of international tax treaties to minimize the risk of double taxation. Direct and indirect taxes, customs duties, and tariffs are imposed on cross-border goods to generate government revenue and protect local industries.

A significant portion of cross-border trade involves associated enterprises, where transfer pricing and customs valuation are critical for multinational enterprises, tax authorities, and customs administrations. Furthermore, the sale of manufactured goods often extends beyond the initial transaction, requiring manufacturers to assign staff overseas for installation,

maintenance, and technical support, which introduces additional complexities in taxation and immigration.

This session will offer insights and best practices to help Indian manufacturers navigate the intricate landscape of direct and indirect taxation and immigration, ensuring compliance while maximizing international taxation efficiency.

Chair: Judge, *Supreme Court of India*

Co-Moderators:

Riccardo G. CAJOLA, *Cajola & Associati, Milan, Italy*

Clayton CARTWRIGHT, *President of the UIA Immigration and Nationality Law Commission, The Cartwright Law Firm LLC, Columbus, GA, USA*

Speakers:

Sharadha KODEM, *Kodem Law Firm, Irving, TX, USA*

Ben SHELDRIK, *Magrath Sheldrick LLP, London, United Kingdom*

Hugues LETELLIER, *Saane Legal, Paris, France*

20:00 DINNER - Dinner hosted by Mr. & Mrs. Mahesh Agarwal on behalf of Agarwal Law Associates at the Ballroom, The Oberoi, Zakir Hussain Marg, New Delhi

Sunday, March 30

08:30 – 09:00 REGISTRATION OF PARTICIPANTS

Auditorium, Delhi International Arbitration Centre
S-Block, Dr. Zakir Hussain Marg, High Court of Delhi,
New Delhi - 110003

09:00 – 10:00 PITFALLS OF INTERNATIONAL SALES AND MANUFACTURING CONTRACTS: WHAT TO CONSIDER WHEN SELLING GOODS OR SERVICES TO FOREIGN PARTNERS

When negotiating contracts for selling goods or services to foreign partners, it is essential to clearly define deliverables and ensure product quality standards are met. Managing logistics, especially for long-distance shipments, and securing timely payment are also critical. Additionally, sustainability clauses must be carefully drafted to comply with international standards.

Key legal considerations include choosing the governing law and dispute resolution clauses, which can be challenging when navigating differences between civil law and Indian law. Using frameworks like the CISG and Unidroit can help resolve such conflicts. Ensuring that contract negotiators comply with immigration laws in both India and the EU is also crucial to avoid legal issues.

This session will explore these considerations as seen from the perspective of Indian sellers and foreign buyers.

Chair: Judge, *Supreme Court of India*

Co-Moderators:

Mariaelena GIORCELLI, *President of the UIA International Sale of Goods commission, Bortolotti, Mathis & Associati, Turin, Italy*

Michal ROSZAK, *Berg & Moll International Lawyers, Warsaw, Poland*

Hervé LINDER, *UIA Deputy Director of Congresses, Ernst & Linder LLC, New York, NY, USA*

Speakers:

Carlo MASTELLONE, *UIA President, Studio Legale Mastellone, Firenze, Italy*

Amir Singh PASRICH, *Partner, International Law Affiliates New Delhi*

Angele PERIGNON, *Partner, Lunda Law Srl, Bruxelles, Belgium*

Ashu THAKUR, *UIA Deputy Chief Editor-Juriste International, Ashu Thakur & Associates, Mumbai, India*

Dirk NUYS, *AIIA Past President, Zurich, Switzerland*

10:00 – 10:15 COFFEE BREAK

10:15 – 11:15 DO'S AND DON'TS FOR DRAFTING AN ARBITRATION AGREEMENT; MAKING NON-SIGNATORIES PARTY TO ARBITRATION PROCEEDINGS

India's rise as a global manufacturing hub presents an opportunity to implement best practices in dispute resolution, avoiding costly conflicts. This session will explore multi-step dispute resolution strategies, combining collaborative methods like mediation and expert determination with adversarial ones like international arbitration and commercial litigation. We will also address common pitfalls to ensure that dispute resolution clauses are both enforceable and efficient.

The session will also address how different jurisdictions approach the issue of whether non-signatories can be joined in arbitral proceedings. In India, the Supreme Court has ruled in favour of allowing non-signatories to be joined under the "Group of Companies" doctrine. Some High Courts have extended this approach, allowing even arbitral tribunals to implead third parties though there is no express provision in India's Arbitration and Conciliation Act, 1996 permitting tribunals to do so. While this approach may be understandable in case of affiliates or subsidiaries that were an integral part of the underlying transactions, the extension of this approach to third parties is problematic given that the foundation of arbitration law is that only signatories can be compelled to arbitrate their disputes. Safeguards may be necessary to prevent unnecessary harassment of third parties..

Chair: Judge, *Supreme Court of India*

Co-Moderator to be confirmed.

Speakers:

Steven M. RICHMAN, *Clark Hill PLC, Princeton, NJ, USA*
Shreya JAIN, *Partner, Shardul Amarchand Mangaldas & Co., New Delhi*

Yoshihisa HAYAKAWA, *Uryu & Itoga, Tokyo, Japan*

Manu KRISHNAN, *Associate Partner, Agarwal Law Associates, New Delhi*

Aswhita AMBAST, *Permanent Court of Arbitration, The Hague, Netherlands*

11:15 – 12:30 NON-ARBITRABLE SUBJECT MATTER: FRAUD, CRIMINAL OFFENCES, SPECIAL REGULATORY STATUTES WITH INDEPENDENT REGULATORS, ETC.

Fraud vitiates everything, but the line between civil and criminal cases, especially in cases involving breach of trust, is often blurred. Many cases involve parallel civil and criminal proceedings, with breach of contract running alongside criminal charges. Cheating, a predicate offence for money laundering, can also trigger regulatory action, including asset seizure.

The Supreme Court of India has ruled that arbitral tribunals can adjudicate the civil aspects of fraud, coercion, and misrepresentation, but the criminal aspect remains unresolved. Fraud in the award or agreement process can be grounds for setting aside an award, as courts consider it a public policy issue. The 2016 amendment to the Indian Arbitration and Conciliation Act, 1996 allows challenges on the grounds of fraud or corruption, but whether fraud extends to pre-arbitration conduct is still uncertain.

Chair: Hon'ble Mr. Justice Yashwant VARMA, *Judge, Delhi High Court and Chairperson, Delhi International Arbitration Centre.*

Co-Moderator to be confirmed

Speakers:

Neelima TRIPATHI, *New Delhi India*

12:30 – 13:00 VALEDICTORY & CLOSING REMARKS

Krishnan VENUGOPAL, *Vice President, UIA India Chapter and National Representative of India*

VOTE OF THANKS

Mamta TIWARI, *Secretary General UIA India Chapter*

13:00 LUNCH



Join the UIA, the world's largest international network of lawyers and benefit from a 50% discount on your membership fee during the seminar!

SEMINAR VENUE

**Auditorium, Delhi
International Arbitration
Centre**
S-Block, Dr. Zakir Hussain
Marg, High Court of Delhi,
New Delhi - 110503

LANGUAGE

The working language will
be **English**.

CONTINUING LEGAL
EDUCATION

Every participant attending
the seminar will receive a
“Certificate of
Participation” at the end of
the event that may be used
to obtain “Credits” for
“Continuing Legal
Education” - “Continuing
Professional Development”
purposes, depending on
national rules. For more
information, please contact
the UIA.

REGISTRATION FEES

	On or before February 27	From February 28
UIA Member	<input type="checkbox"/> € 395	<input type="checkbox"/> € 445
UIA Member - Young lawyer (<35) *	<input type="checkbox"/> € 345	<input type="checkbox"/> € 395
Non-member	<input type="checkbox"/> € 445	<input type="checkbox"/> € 495
Non-member - Young lawyer (<35) *	<input type="checkbox"/> € 395	<input type="checkbox"/> € 445
SAARC member country lawyers**	<i>Should register at UIA India Chapter</i>	

* Please attach proof of age to the registration form to benefit from young lawyers fee
** SAARC member country lawyers should register at UIA India Chapter

Fees include:

- Attendance at all working sessions
- Seminar documentation on the UIA Website www.uanet.org
- Coffee breaks on March 29 & 30
- Lunches on March 29 & 30
- Dinner on March 29

Please note that the number of places at the seminar is limited. The organisers reserve the right to refuse registrations in the event of excess applications.

In order for your name to appear in the **list of participants**, which will be distributed during the seminar, your registration form must be received by **March 17** at the latest. An updated electronic list will be sent by email to all the participants after the seminar.

HOTEL RESERVATION

Each participant should make his/her own arrangements for hotel accommodation in New Delhi. The seminar will take place at the **Delhi International Arbitration Centre**, S-Block, Dr. Zakir Hussain Marg, High Court of Delhi, New Delhi - 110003
Hotel suggestions nearby are:

Le Méridien New Delhi (5*)

3 km from the seminar venue

Windsor Pl, Connaught Place,
New Delhi, Delhi 110001, India
T +91 11 4502 0200

Website: <https://www.marriott.com/en-us/hotels/delmd-le-meridien-new-delhi/overview/?scid=f2ae0541-1279-4f24-b197-a979c79310b0>

Shangri-La Eros New Delhi (5*)

3 km from the seminar venue

19, Ashoka Rd, Janpath, Connaught Place,
New Delhi, Delhi 110001, India
T +91 11 4119 1919

Website: <https://www.shangri-la.com/newdelhi/erosshangrila/>

UIA CANCELLATION CONDITIONS AND GENERAL CONDITIONS

CANCELLATION CONDITIONS OF THE UIA

All cancellations will be subject to a 20% processing fee and must be sent in writing to the UIA (Union Internationale des Avocats) **no later than February 28, 2025**. No refund will be made for cancellations received after this date.

Participants who have paid the total registration fee and who are unable to attend the seminar personally may send a colleague as a substitute after informing the UIA. A €50 processing fee will be charged.

VISAS

Anyone who requires a visa invitation letter in order to attend the seminar should register and pay their registration fees **no later than February 28, 2025** to ensure there is enough time to obtain a visa.

All cancellations will be refunded in full, minus €50 + VAT to cover administrative costs, provided that the UIA has received the registration documents and **total** registration fees **no later than February 28, 2025**.

If you register after this date, only 50% of the amount paid minus €50 + VAT to cover administrative costs will be refunded for cancellations due to visa refusals. All cancellations due to a visa refusal must be sent in writing and reach the UIA **before the seminar**. Cancellations must be accompanied by **a proof of visa refusal**. If your visa is issued after the seminar date or if you do not have proof of visa refusal, you will not be entitled to a refund.

COVID-19

For any cancellation of onsite participation after **February 28, 2025**, a credit voucher or a full refund of the registration fees* will be offered in the following cases:

- if you test positive for Covid-19 less than 14 days before the seminar (a medical certificate or a proof of positive test result will be required);
- border shutdown by Austrian government or by your country's government;
- if country where you live is under lockdown.

For any other reason, the standard cancellation policy will apply.

(*) If you wish, part of the amount paid for the seminar can be carried forward to another UIA event or refunded.

Should the onsite seminar be cancelled due to Covid-19 concerns, participants will be able to request a credit voucher or a full refund of their registration fees.

If a virtual alternative is offered, part of the amount paid for the onsite seminar can be used for the virtual seminar. The remaining amount can be carried forward to another UIA event or refunded.

GENERAL CONDITIONS

All registrations received by the Union Internationale des Avocats (UIA) along with the full payment of fees corresponding to the events selected will be confirmed in writing.

The UIA reserves the right to cancel or postpone the seminar to a later date, change the seminar venue and/or programme, make any corrections or modifications in the information published in the seminar programme and cancel any invitation to participate in the seminar, at any time and at their entire discretion, without having to provide any reasons for the same.

Neither the UIA, nor any of its managers, employees, agents, members or representatives shall be held responsible for any loss or damage, of any nature, suffered (directly or indirectly) by a

delegate, accompanying person or a third party following any cancellations, changes, postponements or modifications.

The UIA strongly advises participants to subscribe to modifiable and/or refundable services, as well as to take out a cancellation insurance.

Neither the UIA, nor any of its managers, employees, agents, members or representatives shall be held responsible for any loss or damage, of any nature whatever, suffered (directly or indirectly) by a delegate or accompanying person, except in case of death or personal injury due to gross negligence by the UIA.

The contractual relations between the UIA and each participant (delegate or accompanying person) in relation to the seminar are subject to French law and jurisdiction, to the exclusion of any other law. Paris is the city of jurisdiction.

FORMALITIES

It is the responsibility of participants to ensure compliance with police, customs and health formalities for their journey. Participants unable to take part in the seminar because of their inability to take a flight or any other means of transportation due to being unable to provide the documents required (passport, visa, vaccination certificate, etc.) cannot claim any reimbursement

FORCE MAJEURE

“Force majeure” means any events external to the parties, of both an unforeseeable and insurmountable nature that prevents either the client or the participants, or the agency or service providers involved in organising the seminar, from executing all or part of the obligations provided for in the present agreement. By express agreement, such will be the case in the event of a strike affecting the means of transport, hotel staff, air traffic controllers, an insurrection, a riot or any prohibition whatsoever decreed by governmental or public authorities.

It is expressly agreed that for the parties, a case of force majeure would suspend the execution of their reciprocal obligations. At the same time, each of the parties shall bear the burden of all the expenses incumbent upon them, resulting from the case of force majeure.

HEALTH

The organisers decline any responsibility in case of any health problems existing prior to the seminar that may lead to complications or be aggravated during the entire period of the stay: pregnancy, cardio-vascular problems, any allergies, special diets, any disorders under treatment and not yet consolidated on the day the seminar starts, psychic or mental or depressive illness, etc. (Non exhaustive list).

PERSONAL DATA PROTECTION

Personal data collected is processed by the Union Internationale des Avocats, in its capacity as data controller. The data is used to manage registrations for events organised by the Union Internationale des Avocats.

In accordance with the applicable regulations, you have the right to access, rectify and delete your personal data, as well as the right to data portability. You may also withdraw your consent to the processing of your personal data at any time or request that such processing be restricted.

Finally, you have the right to specify instructions concerning the fate of your data in the event of your demise.



India: The New Global Manufacturing Hub

NEW DELHI, INDIA

SATURDAY, MARCH 29 & SUNDAY, MARCH 30, 2025

Register online at: www.uianet.org

or please complete and return this form by email to: uiacentre@uianet.org

UIA (International Association of Lawyers)

Tel: +33 1 44 88 55 66 ▪ Fax: +33 1 44 88 55 77 ▪ Email: uiacentre@uianet.org

Family Name:

First Name:

UIA Identification number (if you already have one): MI _____

Firm:

Address:

Post Code: City:

Country:

Tel: Fax:

Email:

Date of Birth:

EU VAT ID-number:

Special requests (special diet, allergies, handicap...):

Arrival/departure times & flight numbers:

A. SEMINAR REGISTRATION FEES

	On or before February 27	From February 28
UIA Member	<input type="checkbox"/> € 395	<input type="checkbox"/> € 445
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SAARC member country lawyers**	<i>Should register at UIA India Chapter</i>	

* Please attach proof of age to the registration form to benefit from young lawyers fee

** SAARC member country lawyers should register at UIA India Chapter

B. SEMINAR SOCIAL ACTIVITIES

Please indicate below whether you plan to attend the following events **included** in the cost of your registration.

- Lunch – Saturday, March 29
- Dinner – Saturday, March 29
- Lunch – Sunday, March 30

C. TOTAL

Total (A) – Registration Fees	€.....
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D. CANCELLATION CONDITIONS AND GENERAL CONDITIONS

I, the undersigned, confirm having read and accepted the cancellation policy and the general terms and conditions given on page 6 of the registration programme. My registration will only be taken into account after receipt of my payment.

The participant is aware that his/her image and/or voice may be recorded or filmed during the entire duration of the seminar and, by signing this registration form, grants UIA the right to use, reproduce and distribute the concerned images and recordings by any known or unknown means and on all types of media, for an unlimited duration, completely free of charge.

The undersigned acknowledges having been informed of the processing of the personal data contained in this form by UIA, as detailed on page 6 of the registration programme.

E. METHOD OF PAYMENT

- By bank transfer in €, without charges to the payee, in favour of the Union Internationale des Avocats, quoting “**2025 New Delhi Seminar**”, to the following bank and account:

Société Générale – Agence Paris Institutionnels
50 rue d’Anjou – 75008 Paris – France
BIC / SWIFT N°: SOGEFRPP
IBAN: FR76 3000 3033 9200 0503 4165 164

- By credit card: Visa Mastercard

Card N°: _ _ _ _ _

3 digits: _ _ _ Expiry date: _ _ / _ _

Name of card holder:.....

I authorise the Union Internationale des Avocats to debit the above mentioned credit card in the amount of
€ (EUR)

Date:/...../.....

Signature: